# **CHANGE MANAGEMENT**

SPS Certificate website: https://sps.northwestern.edu/postbaccalaureate/change-management/

Business and service organizations must be nimble to thrive in today's complex marketplaces. Innovation is more than a buzzword — it's become a necessity. Organizations must constantly change from within to build viable processes and structures that can sustain success. They must also adapt in response to their environments through innovative management and creation of new services. This certificate provides a comprehensive overview of what it takes to thrive in an age of innovation and strategy, exploring a variety of topics — product development, quality management practices, the application of technology. Through coursework in organizational change, business innovation and change management, managers or aspiring managers can develop structured approaches to change across all levels of an organization.

## **Certificate Offered**

 Change Management, Certificate (https://catalogs.northwestern.edu/ sps/certificates/post-baccalaureate/change-management/changemanagement-certificate/)

### **Change Management Courses**

**COMM\_ST 250-DL Team Leadership and Decision Making (1 Unit)** Theories and research relating to communication in small groups and group decision making.

#### ORG\_BEH 301-DL Organization Behavior (1 Unit)

Examination of aspects of organizations from an integrated perspective, including how the formal organization, culture, people and work can all connect to transform inputs to outputs. Emphasis on understanding individual differences as the foundation of our interpersonal and managerial effectiveness.

#### ORG\_BEH 310-DL Organizational Change (1 Unit)

In-depth investigation of the forces driving organizational change and their impact on people and structure.

#### ORG\_BEH 311-DL Conflict Resolution (1 Unit)

Conflict theory and its application to negotiations; conflict resolution style, group membership's impact on conflict.

#### ORG\_BEH 367-DL Strategic Planning and Management (1 Unit) Concepts of strategic planning applied to various types of organizations.

#### ORG\_BEH 369-DL Entrepreneurship and Technology (1 Unit)

Technology and Entrepreneurship is an example-based course that examines technology companies and the various ways one can interact with the world of entrepreneurship. The course targets students who want to understand start-ups and venture capital or work at a technology company. We will focus on how businesses get off the ground and how your individual skills might fit into a technology company at various stages. A primary focus for the course is bringing real world experience to each topic via recordings, speakers and current events. You'll leave this course having a better idea of career paths available in the technology industry. This is not a sector-specific course and will touch on various verticals within start-ups.